#### Gabelli 42<sup>nd</sup> Annual Automotive Aftermarket Symposium October 29 – 30, 2018





### **Forward Looking Statements**



#### ANNUAL REPORT 2017



You should be aware that except for historical information, the matters discussed herein are forward looking statements within the meaning of the **Private Securities Litigation Reform Act** of 1995. Forward looking statements, including projections and anticipated levels of future performance, are based on current information and assumptions and involve risks and uncertainties which may cause actual results to differ materially from those discussed herein. You are urged to review our filings with the SEC and our press releases from time to time for details of these risks and uncertainties.



### There at the Beginning



#### Founded April 19,1919 by Elias Fife...great-grandfather of Eric Sills, SMP CEO



A Culture of Stability and Focus

Four CEOs in 99 years

Continuity of management, culture, and vision into the future



### **SMP** Snapshot

#### 99 Years in Business

- Founded 1919
- \$1.12 Billion 2017 Sales
- 4,200 Employees Worldwide





**LAWRENCE I. SILLS** *Executive Chairman Board of Directors* 



ERIC P. SILLS

Director, CEO

and President

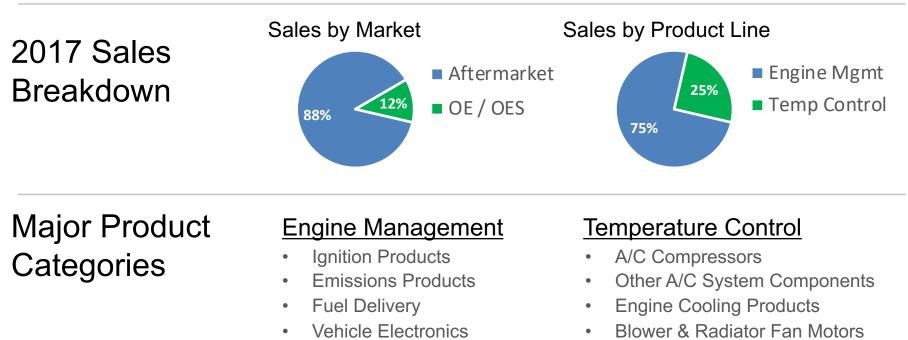




JAMES J. BURKE EVP Finance and Chief Financial Officer

Window Lift Motors

DALE BURKS EVP and Chief Commercial Officer



Wire & Cable

#### 4



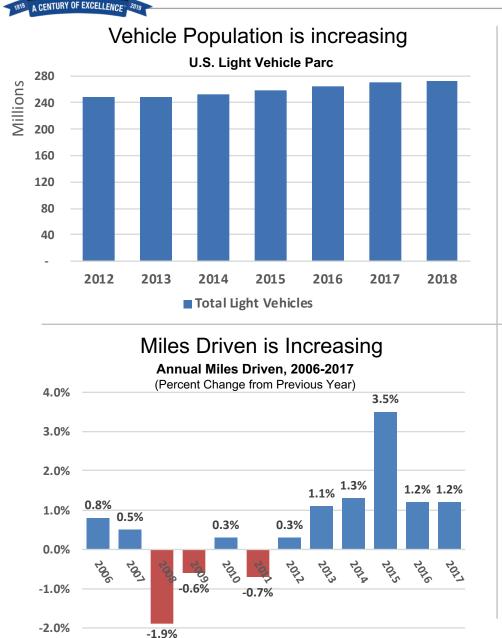
#### SMP Facilities – Worldwide

#### **Global Footprint**



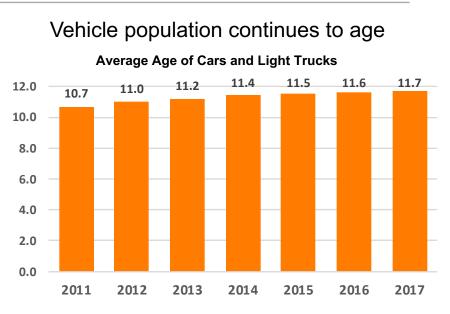
3 Million sq. ft. • 12 Manufacturing Plants • 5 Distribution Centers • 9 Offices

# Favorable Industry Trends

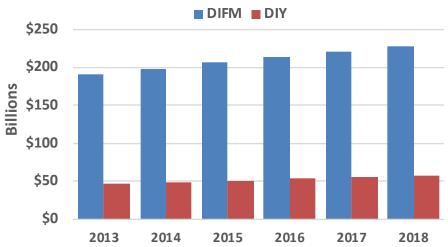


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23



#### DIFM Revenue Continues to Grow





## Strategic Objectives

Premium Value Proposition	<ul> <li>External programs that provide real value to our customers</li> <li>Best-in-class full-line, full-service supplier of premium engine management and temperature control products</li> </ul>
Drive for Continuous Improvement	<ul> <li>Internal programs that make us a stronger company</li> <li>Investment in increased manufacturing</li> <li>Increase in low-cost footprint</li> <li>Global sourcing without compromise to quality</li> </ul>
Successful Growth Programs	<ul> <li>Strategic expansion of our business</li> <li>Complementary product lines</li> <li>Complementary markets, geographies and channels</li> <li>Strategic acquisitions</li> </ul>
Return to Shareholders	<ul> <li>Dividend Increase</li> <li>Treasury Stock Buyback Program</li> </ul>



To be the best full-line, full-service supplier of premium engine management and temperature control products

#### The SMP Value Proposition

Our suite of products and services is designed to provide all the needed support for our customer and the technicians who install our parts

Premium Quality	Premium	Full-Line	Supply Chain
Products	Brands	Coverage	Excellence
Field Sales	Marketing	World-Class	Basic
Support	Support	Training	Manufacturing



## Value Proposition

- Premium Brands, Premium Quality
  - Recognized brands that resonate with technicians
  - Professional grade products they can trust
- Market-Leading Full-Line Coverage
  - Late-model additions to existing categories
  - New categories for new & evolving technology
  - Engine Management: 48,350 Total SKUs
  - Temperature Control: 16,000+ Total SKUs
- Supply Chain Excellence
  - Data analytics
  - Customer collaboration
  - Best-in-Class Distribution









## Value Proposition

- World-Class Field Sales Support
  - Focus on education to drive increased sales and share
- Extensive Marketing Support
  - Rich Content Customer Support
  - Enormous video library with millions of views
- Award-Winning Technician Training
  - Classroom: 65,000 technicians, 2,200 classes
  - On-Demand: 15,000 technicians / 130 topics



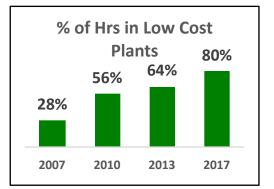


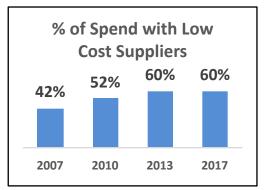




- Increased Manufacturing
  - Engineering resources up >30% from 2013
  - 80% of capital budget for tooling projects
  - Acquisitions: a great "shortcut"
- Low Cost Manufacturing
  - Majority of production in low cost countries
- Low Cost Sourcing
  - Hong Kong Engineering & Sourcing Office
  - Rigorous U.S. product qualification









## **Complementary Product Lines**

- Electronic Throttle Bodies (ETB) Basic manufacturing in Reynosa
- EGT / ETS (Exhaust Gas Temperature) Manufactured in Bialystok
- Anti-lock Brake (ABS) Sensors 4 per vehicle; 2400+ SKUs
- TPMS NSF registered, an aftermarket exclusive
- Evaporative Emissions Components (EVAP)
- ADAS Components Market leader in ADAS
- Interior Switches 10,000 engine, multi-function, & driver-operated switches
- Brushless Motors (BLDC) Modular electronics adaptable to various models
- Thermostat Assemblies and Housings improved design over the OE
- Blend Door Actuators Multiple functionality with up to six per vehicle





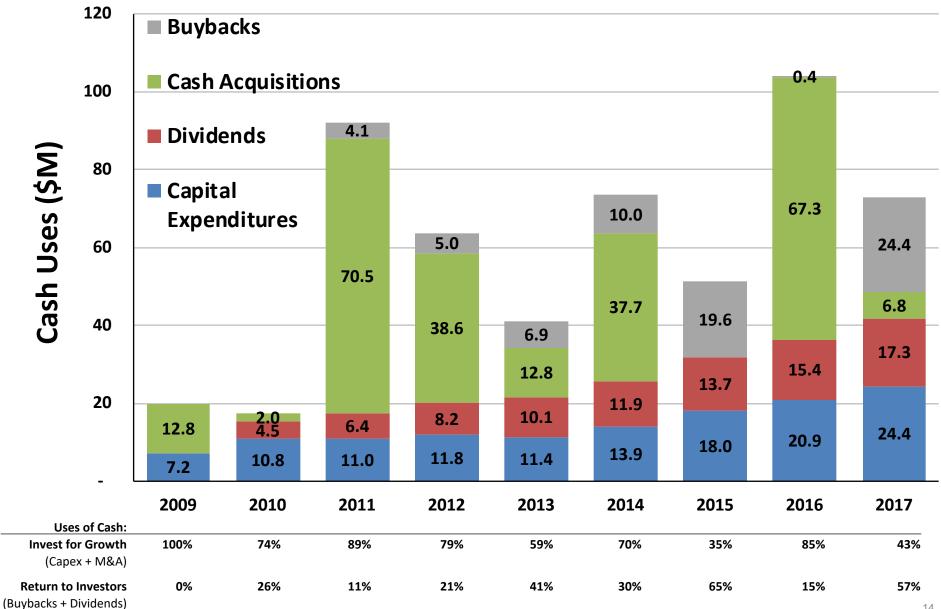
# Strategic Acquisitions

- Ten Acquisitions in Recent Years
- Primary Focus
  - Bolt-on: acquire competitors
  - Vertical integration: acquire suppliers
  - New but related business
- Rationale
  - Demonstrable synergies with minimal risk
  - Contributes to other strategic objectives
    - Growth and diversification
    - Increased / low-cost manufacturing
  - Provides enhanced value to our customers
    - Helps with Full-Line, Full-Service model
    - Economies of scale allows further investment
    - Helps address part complexity / SKU proliferation





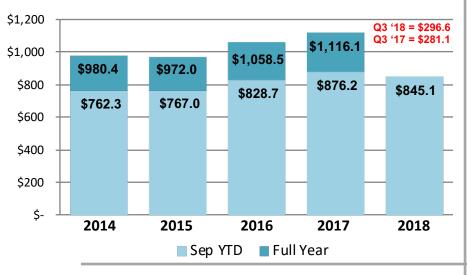
### **SMP** Cash Utilization





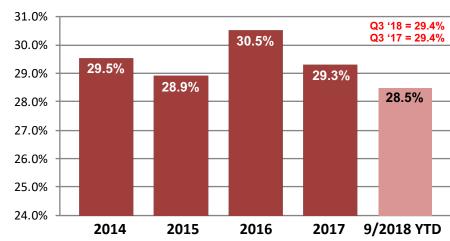
### 5 Year Performance Measures

Consolidated Net Sales (\$M)



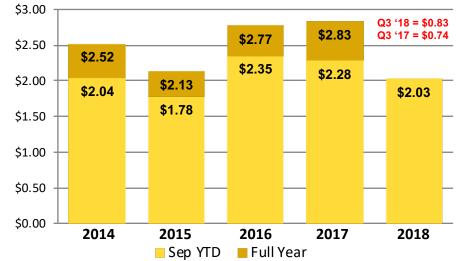
#### EBITDA (w/o Special Items) (\$M)





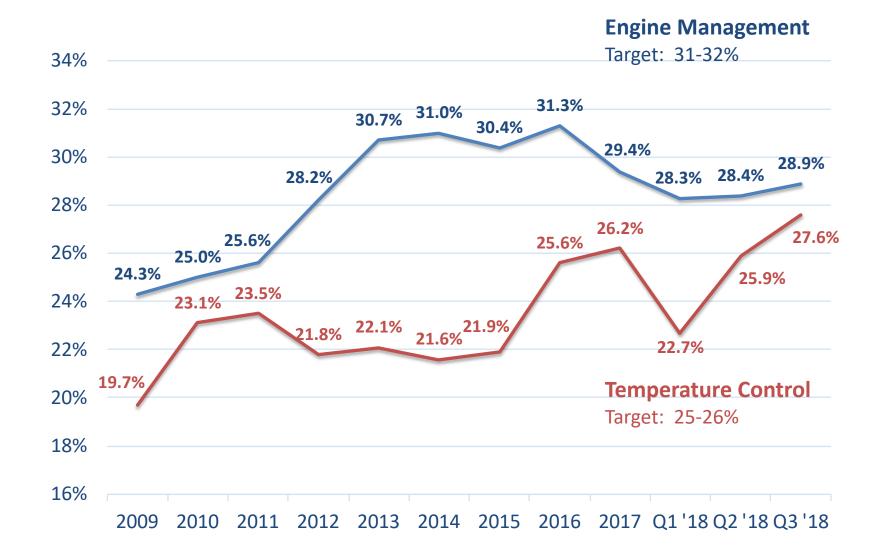
#### **Gross Margin**

#### Diluted EPS (w/o Special Items)





#### Substantial Gross Margin Improvement



## Appendix





#### Income Statement Non-GAAP

#### (\$ in millions)

	September 2018 YTD			<u>Septe</u>	<u>ember</u>	mber 2017 YTD			
	<u>A</u>	mount	<u>% of Sales</u>	<u>Amo</u>	unt	<u>% of Sales</u>			
Net Sales	\$	845.1	100.0%	\$ 8	876.2	100.0%			
Gross Profit		241.2	28.5%		257.3	29.4%			
SG&A Expenses		175.6	20.8%		172.7	19.7%			
Operating Profit		65.6	7.8%		84.6	9.7%			
Other Income/(Loss)		0.9			2.5				
Interest Expense		3.1			1.8				
Income Taxes		16.7	-		32.2				
Earnings from Continuing Ops.	\$	46.7	=	\$	53.2				
Diluted Earnings Per Share:									
Continuing Operations	\$	2.03	=	\$	2.28				
Diluted Shares (000's)		22,955		23	3,287				



#### Actual Q3 2018, Q3 2017 (\$ in millions)

	Dollars				Ratio	DS
		2018		2017	2018	2017
Cash and Equivalents Accounts Receivable/DSO Inventory/Turns	\$	27.3 163.3 318.4	\$	25.4 163.2 332.6	51 2.4	53 2.4
Unreturned Customer Inventory Other Assets Total Assets	\$	21.3 306.1 836.4	\$	310.5 831.7		
Current Liabilities Total Debt/Debt to Cap Ratio Other Liabilities Total Liabilities	\$	258.0 51.0 53.3 362.3	\$	241.5 73.1 47.6 362.2	9.7%	13.5%
Equity/Debt to Equity Ratio Total Liabilities and Equity	\$	474.1 836.4	\$	469.5 831.7	0.11	0.16



### **Condensed Statement of Cash Flows**

(IN MILLIONS)	Septemb	per YTD	Full Year
	2018	2017	2017
NET INCOME	\$39.7	\$46.6	\$38.0
DEPRECIATION & AMORTIZATION	17.7	17.4	23.9
ACCOUNTS RECEIVABLE	(23.4)	(27.8)	(5.1)
INVENTORY	2.8	(18.7)	(13.9)
ACCOUNTS PAYABLE	5.2	0.1	(7.2)
OTHER OPERATING ACTIVITIES	25.6	19.2	28.9
OPERATING CASH FLOW	67.6	36.8	64.6
CAPITAL EXPENDITURES	(15.6)	(17.7)	(24.4)
ACQUISITIONS	(9.9)	0.0	(6.8)
NET BORROWINGS (PAYMENTS)	(10.5)	18.2	6.3
DIVIDENDS	(14.1)	(13.0)	(17.3)
REPURCHASE OF COMMON STOCK	(9.3)	(20.0)	(24.4)
OTHER CHANGES	1.8	1.3	(0.5)
NET CHANGE IN CASH	<b>\$ 10.0</b>	\$ 5.6	\$ (2.5)
FREE CASH FLOW	\$ 37.8	\$ 6.1	\$ 22.9



# Reconciliation of GAAP and Non-GAAP Measures

(\$ in thousands, except per share amounts)	NINE MONTHS SEPTEMBER 30,										
		2018		2017	2016		2015			2014	
					(Ui	naudited)					
EARNINGS FROM CONTINUING OPERATIONS											
GAAP EARNINGS FROM CONTINUING OPERATIONS	\$	44,697	\$	51,736	\$	53,573	\$	42,341	\$	41,382	
LITIGATION CHARGE		-		-		-		-		10,650	
RESTRUCTURING AND INTEGRATION EXPENSES (INCOME)		3,073		3,914		2,127		(49)		1,069	
REVERSAL OF LT TAX LIABILITY		-		-		-		-		(350)	
CERTAIN TAX CREDITS AND PRODUCTION DEDUCTIONS FINALIZED IN PERIOD		(144)		(463)		(235)		(571)		(361)	
GAIN FROM SALE OF BUILDINGS		(218)		(786)		(786)		(786)		(786)	
INCOME TAX EFFECT RELATED TO RECONCILING ITEMS		(742)		(1,251)		(536)		333		(4,373)	
NON-GAAP EARNINGS FROM CONTINUING OPERATIONS	\$	46,666	\$	53,150	\$	54,143	\$	41,268	\$	47,231	
DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS											
GAAP DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS	\$	1.95	\$	2.22	\$	2.32	\$	1.82	\$	1.79	
LITIGATION CHARGE		-		-		-		-		0.46	
RESTRUCTURING AND INTEGRATION EXPENSES (INCOME)		0.13		0.16		0.09		-		0.05	
REVERSAL OF LT TAX LIABILITY		-		-		-		-		(0.02)	
CERTAIN TAX CREDITS AND PRODUCTION DEDUCTIONS FINALIZED IN PERIOD		(0.01)		(0.02)		(0.01)		(0.03)		(0.02)	
GAIN FROM SALE OF BUILDINGS		(0.01)		(0.03)		(0.03)		(0.03)		(0.03)	
INCOME TAX EFFECT RELATED TO RECONCILING ITEMS		(0.03)		(0.05)		(0.02)		0.02		(0.19)	
NON-GAAP DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS	\$	2.03	\$	2.28	\$	2.35	\$	1.78	\$	2.04	

MANAGEMENT BELIEVES THAT EARNINGS FROM CONTINUING OPERATIONS AND DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS, EACH OF WHICH ARE NON-GAAP MEASUREMENTS AND ARE ADJUSTED FOR SPECIAL ITEMS, ARE MEANINGFUL TO INVESTORS BECAUSE THEY PROVIDE A VIEW OF THE COMPANY WITH RESPECT TO ONGOING OPERATING RESULTS. SPECIAL ITEMS REPRESENT SIGNIFICANT CHARGES OR CREDITS THAT ARE IMPORTANT TO AN UNDERSTANDING OF THE COMPANY'S OVERALL OPERATING RESULTS IN THE PERIODS PRESENTED. SUCH NON-GAAP MEASUREMENTS ARE NOT RECOGNIZED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES AND SHOULD NOT BE VIEWED AS AN ALTERNATIVE TO GAAP MEASURES OF PERFORMANCE.



# Reconciliation of GAAP and Non-GAAP Measures (cont'd)

(\$ in thousands)	NINE MONTHS SEPTEMBER 30,									
	2018 2017 2016 2015						2015	2014		
					(U	naudited)				
EBITDA WITHOUT SPECIAL ITEMS										
GAAP EARNINGS FROM CONTINUING OPERATIONS BEFORE TAXES	\$	60,498	\$	82,204	\$	85,037	\$	65,110	\$	64,100
DEPRECIATION & AMORTIZATION		17,745		17,439		14,829		13,042		12,889
INTEREST EXPENSE		3,137		1,785		1,206		1,238		1,205
EBITDA		81,380		101,428		101,072		79,390		78,194
LITIGATION CHARGE		-		-		-		-		10,650
RESTRUCTURING AND INTEGRATION EXPENSES (INCOME)		3,073		3,914		2,127		(49)		1,069
GAIN FROM SALE OF BUILDINGS		(218)		(786)		(786)		(786)		(786)
SPECIAL ITEMS		2,855		3,128		1,341		(835)		10,933
EBITDA WITHOUT SPECIAL ITEMS	\$	84,235	\$	104,556	\$	102,413	\$	78,555	\$	89,127
TOTAL DEBT	\$	51,006	\$	73,137	\$	70,178	\$	24,583	\$	59,271
DEBT TO EBITDA RATIO (TTM)		0.5:1		0.6:1		0.6:1		0.2:1		0.5:1

MANAGEMENT BELIEVES THAT EBITDA WITHOUT SPECIAL ITEMS, WHICH IS A NON-GAAP MEASUREMENT, IS MEANINGFUL TO INVESTORS BECAUSE IT PROVIDES A VIEW OF THE COMPANY WITH RESPECT TO ONGOING OPERATING RESULTS. SPECIAL ITEMS REPRESENT SIGNIFICANT CHARGES OR CREDITS THAT ARE IMPORTANT TO AN UNDERSTANDING OF THE COMPANY'S OVERALL OPERATING RESULTS IN THE PERIODS PRESENTED. SUCH NON-GAAP MEASUREMENTS ARE NOT RECOGNIZED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES AND SHOULD NOT BE VIEWED AS AN ALTERNATIVE TO GAAP MEASURES OF PERFORMANCE.



#### Reconciliation of GAAP and Non-GAAP Measures (cont'd)

(\$ in thousands, except per share amounts)				
EARNINGS FROM CONTINUING OPERATIONS	THREE MON SEPTEN 2018		NINE MONT SEPTEM 2018	THS ENDED 1BER 30, 2017
	(Unau	idited)	(Unau	idited)
GAAP EARNINGS FROM CONTINUING OPERATIONS	\$ 19,273	\$ 17,108	\$ 44,697	\$ 51,736
RESTRUCTURING AND INTEGRATION EXPENSES CERTAIN TAX CREDITS AND PRODUCTION DEDUCTIONS FINALIZED IN PERIOD GAIN FROM SALE OF BUILDINGS INCOME TAX EFFECT RELATED TO RECONCILING ITEMS	6 (144) - (1)	1,132 (463) (262) (348)	3,073 (144) (218) (742)	3,914 (463) (786) (1,251)
NON-GAAP EARNINGS FROM CONTINUING OPERATIONS	\$ 19,134	\$ 17,167	\$ 46,666	\$ 53,150
DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS GAAP DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS	\$ 0.84	\$ 0.74	\$ 1.95	\$ 2.22
RESTRUCTURING AND INTEGRATION EXPENSES CERTAIN TAX CREDITS AND PRODUCTION DEDUCTIONS FINALIZED IN PERIOD GAIN FROM SALE OF BUILDINGS INCOME TAX EFFECT RELATED TO RECONCILING ITEMS	(0.01) 	0.05 (0.02) (0.01) (0.02)	0.13 (0.01) (0.01) (0.03)	0.16 (0.02) (0.03) (0.05)
NON-GAAP DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS	\$ 0.83	\$ 0.74	\$ 2.03	\$ 2.28

MANAGEMENT BELIEVES THAT EARNINGS FROM CONTINUING OPERATIONS AND DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS, EACH OF WHICH ARE NON-GAAP MEASUREMENTS AND ARE ADJUSTED FOR SPECIAL ITEMS, ARE MEANINGFUL TO INVESTORS BECAUSE THEY PROVIDE A VIEW OF THE COMPANY WITH RESPECT TO ONGOING OPERATING RESULTS. SPECIAL ITEMS REPRESENT SIGNIFICANT CHARGES OR CREDITS THAT ARE IMPORTANT TO AN UNDERSTANDING OF THE COMPANY'S OVERALL OPERATING RESULTS IN THE PERIODS PRESENTED. SUCH NON-GAAP MEASUREMENTS ARE NOT RECOGNIZED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES AND SHOULD NOT BE VIEWED AS AN ALTERNATIVE TO GAAP MEASURES OF PERFORMANCE.



# Reconciliation of GAAP and Non-GAAP Measures

(\$ in thousands, except per share amounts)			TWELVE MONTHS DECEMBER 31,							
		2017		2016		2015		2014		
					(Ui	naudited)				
EARNINGS FROM CONTINUING OPERATIONS										
GAAP EARNINGS FROM CONTINUING OPERATIONS	\$	43,630	\$	62,412	\$	48,120	\$	52,899		
CUSTOMER BANKRUPTCY CHARGE		-		-		3,514		-		
DEFERRED FINANCING FEE WRITE-OFF		-		-		773		-		
LITIGATION CHARGE		-		-		-		10,650		
RESTRUCTURING AND INTEGRATION EXPENSES (INCOME)		6,173		3,957		(134)		1,197		
IMPAIRMENT OF OUR INVESTMENT IN ORANGE ELECTRONICS CO., LTD		1,815		-		-		-		
IMPACT OF TAX CUTS AND JOBS ACT		17,515		-		-		-		
REVERSAL OF LT TAX LIABILITY		-		-		-		(350)		
CERTAIN TAX CREDITS AND PRODUCTION DEDUCTIONS FINALIZED IN PERIOD		(463)		(235)		(571)		(361)		
GAIN FROM SALE OF BUILDINGS		(1,048)		(1,048)		(1,048)		(1,048)		
INCOME TAX EFFECT RELATED TO RECONCILING ITEMS		(2,050)		(1,164)		(1,243)		(4,320)		
NON-GAAP EARNINGS FROM CONTINUING OPERATIONS	\$	65,572	\$	63,922	\$	49,411	\$	58,667		
DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS GAAP DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS	\$	1.88	\$	2.70	\$	2.08	\$	2.28		
		-		-		0.15		-		
DEFERRED FINANCING FEE WRITE-OFF		-		-		0.03		-		
		-		-		-		0.46		
RESTRUCTURING AND INTEGRATION EXPENSES (INCOME)		0.27		0.17		(0.01)		0.05		
IMPAIRMENT OF OUR INVESTMENT IN ORANGE ELECTRONICS CO., LTD		0.08								
		0.75						(0,02)		
REVERSAL OF LT TAX LIABILITY		-		-		-		(0.02)		
CERTAIN TAX CREDITS AND PRODUCTION DEDUCTIONS FINALIZED IN PERIOD GAIN FROM SALE OF BUILDINGS		(0.02)		(0.01)		(0.03)		(0.02)		
INCOME TAX EFFECT RELATED TO RECONCILING ITEMS		(0.04)		(0.04)		(0.04)		(0.04)		
		(0.09)		(0.05)		(0.05)		(0.19)		
NON-GAAP DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS	\$	2.83	\$	2.77	\$	2.13	\$	2.52		



#### Reconciliation of GAAP and Non-GAAP Measures (cont'd)

(\$ in thousands)	2017	TWE	LVE MONTH	S DEC	EMBER 31, 2015	, 2014		
			20.0	(Ur	naudited)			
EBITDA WITHOUT SPECIAL ITEMS								
GAAP EARNINGS FROM CONTINUING OPERATIONS BEFORE TAXES	\$ 96,442	\$	98,570	\$	74,103	\$	81,753	
DEPRECIATION & AMORTIZATION	23,916		20,457		17,637		17,295	
INTEREST EXPENSE	 2,329		1,556		1,537		1,616	
EBITDA	 122,687		120,583		93,277		100,664	
CUSTOMER BANKRUPTCY CHARGE	-		-		3,514		-	
DEFERRED FINANCING FEE WRITE-OFF	-		-		773		-	
LITIGATION CHARGE	-		-		-		10,650	
RESTRUCTURING AND INTEGRATION EXPENSES (INCOME)	6,173		3,957		(134)		1,197	
IMPAIRMENT OF OUR INVESTMENT IN ORANGE ELECTRONICS CO., LTD	1,815		-		-		-	
GAIN FROM SALE OF BUILDINGS	 (1,048)		(1,048)		(1,048)		(1,048)	
SPECIAL ITEMS	 6,940		2,909		3,105		10,799	
EBITDA WITHOUT SPECIAL ITEMS	\$ 129,627	\$	123,492	\$	96,382	\$	111,463	
TOTAL DEBT	\$ 61,778	\$	54,975	\$	47,505	\$	56,816	
DEBT TO EBITDA RATIO (TTM)	0.5:1		0.4:1		0.5:1		0.5:1	

MANAGEMENT BELIEVES THAT EBITDA WITHOUT SPECIAL ITEMS, WHICH IS A NON-GAAP MEASUREMENT, IS MEANINGFUL TO INVESTORS BECAL PROVIDES A VIEW OF THE COMPANY WITH RESPECT TO ONGOING OPERATING RESULTS. SPECIAL ITEMS REPRESENT SIGNIFICANT CHARGES ( THAT ARE IMPORTANT TO AN UNDERSTANDING OF THE COMPANY'S OVERALL OPERATING RESULTS IN THE PERIODS PRESENTED. SUCH NON-GA MEASUREMENTS ARE NOT RECOGNIZED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES AND SHOULD NOT BE VIEWEU ALTERNATIVE TO GAAP MEASURES OF PERFORMANCE.

### Thank You

