

For Immediate Release

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Standard Motor Products, Inc. Announces Second Quarter 2021 Results and a Quarterly Dividend

New York, NY, August 4, 2021.....Standard Motor Products, Inc. (NYSE: SMP), a leading automotive parts manufacturer and distributor, reported today its consolidated financial results for the three months and six months ended June 30, 2021.

Consolidated net sales for the second quarter of 2021 were \$342.1 million, compared to consolidated net sales of \$247.9 million during the comparable quarter in 2020. Earnings from continuing operations for the second quarter of 2021 were \$28.0 million or \$1.23 per diluted share, compared to \$11.8 million or 52 cents per diluted share in the second quarter of 2020. Excluding non-operational gains and losses identified on the attached reconciliation of GAAP and non-GAAP measures, earnings from continuing operations for the second quarter of 2021 were \$28.6 million or \$1.26 per diluted share, compared to \$11.8 million or 52 cents per diluted share in the second quarter of 2020.

Consolidated net sales for the six months ended June 30, 2021, were \$618.6 million, compared to consolidated net sales of \$502.2 million during the comparable period in 2020. Earnings from

continuing operations for the six months ended June 30, 2021, were \$50.2 million or \$2.21 per diluted share, compared to \$21.5 million or 94 cents per diluted share in the comparable period of 2020. Excluding non-operational gains and losses identified on the attached reconciliation of GAAP and non-GAAP measures, earnings from continuing operations for the six months ended June 30, 2021 and 2020 were \$50.7 million or \$2.23 per diluted share and \$21.6 million or 95 cents per diluted share, respectively.

Mr. Eric Sills, Standard Motor Products' Chief Executive Officer and President stated, "We are very pleased with our second quarter results as the strong sales trends we have been experiencing for the last three quarters continued unabated. While our sales finished the quarter 38% ahead of 2020, last year's second quarter was dramatically affected by the pandemic. Yet we were also 12% favorable to the comparable quarter in 2019.

"We set records in earnings, with non-GAAP diluted earnings per share from continuing operations up 142% in the quarter, and up 37% vs. the second quarter of 2019.

"Our overall year-to-date performance was very strong, with sales and earnings up 23% and 135% respectively vs. last year. However, although market conditions remain robust, comparisons to 2020 will become more challenging. 2020 was a year of two halves – the first half was severely impacted by pandemic-related lockdowns, while the second half set records as the market surged. We believe that going forward a comparison to a more normalized 2019 is more appropriate.

"By division, Engine Management sales for the quarter were up 35% vs. last year despite the previously disclosed loss of a large account, and were up 7% vs. 2019. This strong performance reflects a combination of factors – successful customer initiatives, new business wins, contributions from acquisitions (discussed below), and generally robust demand.

"Temperature Control sales for the quarter were extremely strong, up 47% vs. last year and 26% vs. 2019. The first two months of any second quarter tend to be preseason orders, at which point the summer selling season begins. This year, it appears that customer sell-through began early, and replenishment demand remained high. Ongoing favorable weather trends bode well for a strong third quarter.

"Our gross margins held up nicely in the quarter, aided by favorable absorption in our plants from elevated production levels as we rebuilt our inventory. However, offsetting these benefits were rising costs across the board, including certain raw materials, labor, and transportation. Going forward, we anticipate margin pressures from more normalized production levels and inflationary headwinds, though we believe that the current environment permits a pass-through of these costs.

"Additionally, as we expand our sales to original equipment customers, this business tends to have lower gross margins. However, it also has lower SG&A expenses and thus generates comparable operating profit margins.

"We are excited with the progress that we have made expanding our presence in the original equipment market, with a focus on heavy duty and commercial vehicles. We announced two acquisitions in 2021, both geared towards pursuing this complementary channel.

"In March we acquired the soot sensor business from Stoneridge, Inc., a high-tech emissions control program for heavy duty vehicles that will be relocated to existing SMP facilities in the coming months. On May 31st we consummated the acquisition of Trombetta, a Wisconsin-based company selling various power management devices to a broad array of customers across multiple channels including construction, agricultural, heavy truck, lawn and garden, and power sports segments. Please see our Trombetta press release dated June 1st for more details.

"Combined, these acquisitions generate approximately \$75 million in annualized revenue. But more importantly, when combined with our legacy business, this channel now represents approximately \$250 million in sales on an annualized basis, which gives us the critical mass to be a significant supplier in this space. We are also pleased that many of the products we are pursuing in this adjacent channel are not powertrain dependent, and thus are well-positioned for the eventual shift to electric vehicles.

"We also strongly believe that while expansion into this market provides some important diversification from our core aftermarket business, it by no means dilutes our focus on it. We feel that it is highly complementary, as it grants access to product technologies suitable to the aftermarket, and provides more manufacturing and engineering capabilities to support our operating strategy of being a basic manufacturer.

"In closing, we are very pleased with our year thus far, posting record financial results and consummating two strategic acquisitions. The overall industry continues to perform well, our customers are enjoying very strong sell-through of our products, and we are working closely with them to ensure our mutual success. While the substantial volume swings we have been witnessing over the last 18 months make forecasting difficult, compounded by uncertainty from the ongoing pandemic, and though the balance of the year faces challenging 2020 comparisons, we believe we are well positioned for the future.

"Finally, the Board of Directors has approved payment of a quarterly dividend of 25 cents per share on the common stock outstanding. The dividend will be paid on September 1, 2021 to stockholders of record on August 16, 2021."

Conference Call

Standard Motor Products, Inc. will hold a conference call at 11:00 AM, Eastern Time, on Wednesday, August 4, 2021. The dial-in number is 866-342-8588 (domestic) or 203-518-9865 (international). The playback number is 800-839-5128 (domestic) or 402-220-1504 (international). The participant passcode is 85201.

Under the safe harbor provisions of the Private Securities Litigation Reform Act of 1995,

Standard Motor Products cautions investors that any forward-looking statements made by the company, including those that may be made in this press release, are based on management's expectations at the time they are made, but they are subject to risks and uncertainties that may cause actual results, events or performance to differ materially from those contemplated by such

forward looking statements. Among the factors that could cause actual results, events or performance to differ materially from those risks and uncertainties discussed in this press release are those detailed from time-to-time in prior press releases and in the company's filings with the Securities and Exchange Commission, including the company's annual report on Form 10-K and quarterly reports on Form 10-Q. By making these forward-looking statements, Standard Motor Products undertakes no obligation or intention to update these statements after the date of this release.

STANDARD MOTOR PRODUCTS, INC. Consolidated Statements of Operations

(In thousands, except per share amounts)

	THREE MONTHS ENDED JUNE 30.		SIX MONTHS ENDED JUNE 30,
	2021	2020	2021 2020
NET SALES	(Unaudite \$ 342,076	ed) \$ 247,939	(Unaudited) \$ 618,629 \$ 502,241
COST OF SALES	242,804	183,581	435,573 367,488
GROSS PROFIT	99,272	64,358	183,056 134,753
SELLING, GENERAL & ADMINISTRATIVE EXPENSES RESTRUCTURING AND INTEGRATION EXPENSES OTHER INCOME, NET	62,347 - -	48,328 9 	116,807 104,201 - 214 - 6
OPERATING INCOME	36,925	16,021	66,249 30,344
OTHER NON-OPERATING INCOME, NET	832	602	1,467 78
INTEREST EXPENSE	495	772	704 1,645
EARNINGS FROM CONTINUING OPERATIONS BEFORE TAXES	37,262	15,851	67,012 28,777
PROVISION FOR INCOME TAXES	9,248	4,009	16,834 7,314
EARNINGS FROM CONTINUING OPERATIONS	28,014	11,842	50,178 21,463
LOSS FROM DISCONTINUED OPERATION, NET OF INCOME TAXES	(853)	(875)	(2,017) (1,869)
NET EARNINGS	27,161	10,967	48,161 19,594
NET EARNINGS ATTRIBUTABLE TO NONCONTROLLING INTEREST	19_	<u>-</u> _	
NET EARNINGS ATTRIBUTABLE TO SMP (a)	\$ 27,142	\$ 10,967	\$ 48,142 \$ 19,594
NET EARNINGS ATTRIBUTABLE TO SMP EARNINGS FROM CONTINUING OPERATIONS LOSS FROM DISCONTINUED OPERATION, NET OF INCOME TAXES TOTAL	\$ 27,995 (853) \$ 27,142	\$ 11,842 (875) \$ 10,967	\$ 50,159 \$ 21,463 (2,017) (1,869) \$ 48,142 \$ 19,594
NET EARNINGS PER COMMON SHARE ATTRIBUTABLE TO SMP			
BASIC EARNINGS FROM CONTINUING OPERATIONS DISCONTINUED OPERATION NET EARNINGS PER COMMON SHARE - BASIC	\$ 1.26 (0.04) \$ 1.22	\$ 0.53 (0.04) \$ 0.49	\$ 2.25 \$ 0.96 (0.09) \$ (0.08) \$ 2.16
DILUTED EARNINGS FROM CONTINUING OPERATIONS DISCONTINUED OPERATION NET EARNINGS PER COMMON SHARE - DILUTED	\$ 1.23 (0.03) \$ 1.20	\$ 0.52 (0.04) \$ 0.48	\$ 2.21 \$ 0.94 (0.09) (0.08) \$ 2.12 \$ 0.86
WEIGHTED AVERAGE NUMBER OF COMMON SHARES WEIGHTED AVERAGE NUMBER OF COMMON AND DILUTIVE SHARES	22,198,545 22,686,384	22,330,476 22,718,680	22,257,922 22,384,281 22,741,171 22,793,606

⁽a) "SMP" refers to Standard Motor Products, Inc. and subsidiaries.

STANDARD MOTOR PRODUCTS, INC. Segment Revenues and Operating Income

(In thousands)

	THREE MONTHS ENDED	SI	SIX MONTHS ENDED						
	JUNE 30,	2024	JUNE 30,						
	2021 2020	2021	2020						
B	(Unaudited)		(Unaudited)						
Revenues									
Ignition, Emission Control, Fuel & Safety	A 400 400		Φ 007.040						
Related System Products	\$ 192,486 \$ 142,78		\$ 307,313						
Wire and Cable	40,730 30,366		66,958						
Engine Management	233,216 173,153	3 445,234	374,271						
Compressors	69,577 44,878	3 102,951	70,226						
Other Climate Control Parts	36,894 27,514	•	53,608						
Temperature Control	106,471 72,392		123,834						
•									
All Other	2,389 2,394		4,136						
Revenues	\$ 342,076 \$ 247,939	9 \$ 618,629	\$ 502,241						
<u>Gross Margin</u>									
Engine Management	\$ 67,447 28.9% \$ 46,230	0 26.7% \$ 132,517	29.8% \$ 102,935 27.5%						
Temperature Control	28,658 26.9% 16,520	0 22.8% 44,653	26.4% 28,616 23.1%						
All Other	3,167 1,608		3,202						
Gross Margin	\$ 99,272 29.0% \$ 64,356	8 26.0% \$ 183,056	29.6% \$ 134,753 26.8%						
Selling, General & Administrative									
Engine Management	\$ 37,063 15.9% \$ 29,499		16.0% \$ 64,572 17.3%						
Temperature Control	15,429 14.5% 12,555		16.5% 24,997 20.2%						
All Other	9,100 6,270		14,632_						
Subtotal	\$ 61,592 18.0% \$ 48,326	· · · · · · · · · · · · · · · · · · ·	18.8% \$ 104,201 20.7%						
One-Time Acquisition Costs		0.0% 755	0.1% - 0.0%						
Selling, General & Administrative	\$ 62,347 18.2% \$ 48,326	8 19.5% \$ 116,807	18.9% \$ 104,201 20.7%						
On any time to a series									
Operating Income	Ф 20.204 40.00/ Ф 46.70/	1 0.70/	40.00%						
Engine Management	\$ 30,384 13.0% \$ 16,73° 13,229 12.4% 3,96°		13.8% \$ 38,363 10.3%						
Temperature Control		•	10.0% 3,619 2.9%						
All Other	(5,933) (4,668								
Subtotal	37,680 11.0% 16,030	•	10.8% 30,552 6.1%						
One-time Acquisition Costs	(755) -0.2% -	0.0% (755)	-0.1% - 0.0%						
Restructuring & Integration	- 0.0%		0.0% (214) 0.0%						
Other Income (Expense), Net	- 0.0% - 16.035	0.0% -	0.0% 6 0.0%						
Operating Income	\$ 36,925 10.8% \$ 16,02°	<u>\$ 66,249</u>	10.7% \$ 30,344 6.0%						

STANDARD MOTOR PRODUCTS, INC. Reconciliation of GAAP and Non-GAAP Measures

(In thousands, except per share amounts)								
	THREE MONTHS ENDED JUNE 30.				SIX MONTHS ENDED JUNE 30.			
		2021	IE 30,	2020		2021	IE 30,	2020
		(Unaud	lited)			(Unaudit	ed)	
EARNINGS FROM CONTINUING OPERATIONS ATTRIBUTABLE TO SMP								
GAAP EARNINGS FROM CONTINUING OPERATIONS	\$	27,995	\$	11,842	\$	50,159	\$	21,463
RESTRUCTURING AND INTEGRATION EXPENSES		-		9		-		214
ONE-TIME ACQUISITION COSTS		755		-		755		-
INCOME TAX EFFECT RELATED TO RECONCILING ITEMS		(196)		(2)	_	(196)		(56)
NON-GAAP EARNINGS FROM CONTINUING OPERATIONS	\$	28,554	\$	11,849	\$	50,718	\$	21,621
DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS ATTRIBUTABLE TO SMP								
GAAP DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS	\$	1.23	\$	0.52	\$	2.21	\$	0.94
RESTRUCTURING AND INTEGRATION EXPENSES		-		-		-		0.01
ONE-TIME ACQUISITION COSTS		0.03		-		0.03		-
INCOME TAX EFFECT RELATED TO RECONCILING ITEMS		-		-		(0.01)		-
NON-GAAP DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS	\$	1.26	\$	0.52	\$	2.23	\$	0.95
OPERATING INCOME								
GAAP OPERATING INCOME	\$	36,925	\$	16,021	\$	66,249	\$	30,344
ONE-TIME ACQUISITION COSTS		755		-		755		-
RESTRUCTURING AND INTEGRATION EXPENSES		-		9		-		214
OTHER (INCOME) EXPENSE, NET		-		-			-	(6)
NON-GAAP OPERATING INCOME	\$	37,680	\$	16,030	\$	67,004	\$	30,552

MANAGEMENT BELIEVES THAT EARNINGS FROM CONTINUING OPERATIONS AND DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS WHICH ARE ATTRIBUTABLE TO SMP, AND OPERATING INCOME, AS ADJUSTED FOR SPECIAL ITEMS, ARE NON-GAAP MEASUREMENTS AND ARE MEANINGFUL TO INVESTORS BECAUSE THEY PROVIDE A VIEW OF THE COMPANY WITH RESPECT TO ONGOING OPERATING RESULTS. SPECIAL ITEMS REPRESENT SIGNIFICANT CHARGES OR CREDITS THAT ARE IMPORTANT TO AN UNDERSTANDING OF THE COMPANY'S OVERALL OPERATING RESULTS IN THE PERIODS PRESENTED. SUCH NON-GAAP MEASUREMENTS ARE NOT RECOGNIZED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES AND SHOULD NOT BE VIEWED AS AN ALTERNATIVE TO GAAP MEASURES OF PERFORMANCE.

STANDARD MOTOR PRODUCTS, INC. Condensed Consolidated Balance Sheets

(In thousands)

	June 30, 2021	DECEMBER 31, 2020					
	(Unaudited)						
<u>ASSETS</u>							
CASH	\$ 27,453	\$ 19,488					
ACCOUNTS RECEIVABLE, GROSS ALLOWANCE FOR DOUBTFUL ACCOUNTS ACCOUNTS RECEIVABLE, NET	217,996 6,218 211,778	203,861 5,822 198,039					
INVENTORIES UNRETURNED CUSTOMER INVENTORY OTHER CURRENT ASSETS	404,876 22,070 14,492	345,502 19,632 15,875					
TOTAL CURRENT ASSETS	680,669	598,536					
PROPERTY, PLANT AND EQUIPMENT, NET OPERATING LEASE RIGHT-OF-USE ASSETS GOODWILL OTHER INTANGIBLES, NET DEFERRED INCOME TAXES INVESTMENT IN UNCONSOLIDATED AFFILIATES OTHER ASSETS	96,762 39,095 126,893 105,462 38,915 42,070 25,409	89,105 29,958 77,837 54,004 44,770 40,507 21,823					
TOTAL ASSETS	\$ 1,155,275	\$ 956,540					
LIABILITIES AND STOCKHOLDERS' EQUITY							
NOTES PAYABLE CURRENT PORTION OF OTHER DEBT ACCOUNTS PAYABLE ACCRUED CUSTOMER RETURNS ACCRUED CORE LIABILITY ACCRUED REBATES PAYROLL AND COMMISSIONS SUNDRY PAYABLES AND ACCRUED EXPENSES	\$ 135,000 2,397 119,632 53,062 23,318 41,885 29,363 42,410	\$ 10,000 135 100,018 40,982 22,014 46,437 35,938 47,078					
TOTAL CURRENT LIABILITIES	447,067	302,602					
OTHER LONG-TERM DEBT NONCURRENT OPERATING LEASE LIABILITIES ACCRUED ASBESTOS LIABILITIES OTHER LIABILITIES	80 30,495 54,035 28,481	97 22,450 55,226 25,929					
TOTAL LIABILITIES	560,158	406,304					
TOTAL SMP STOCKHOLDERS' EQUITY NONCONTROLLING INTEREST	583,616 11,501	550,236					
TOTAL STOCKHOLDERS' EQUITY TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	595,117 \$ 1,155,275	\$ 956,540					

STANDARD MOTOR PRODUCTS, INC. Condensed Consolidated Statements of Cash Flows

(In thousands)

CASH FLOWS FROM OPERATING ACTIVITIES NET EARNINGS \$ 48,161 \$ 19,594 ADJUSTMENTS TO RECONCILE NET EARNINGS TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES: 13,100 12,877 OTHER 4,127 9,666 CHANGE IN ASSETS AND LIABILITIES: 4,127 9,666 CHANGE IN ASSETS AND LIABILITIES: (46,715) (38,623) INVENTORIES (46,682) 12,725 ACCOUNTS PAYABLE 16,097 (21,804) PREPAID EXPENSES AND OTHER CURRENT ASSETS 3,220 5,664 SUNDRY PAYABLES AND ACCRUED EXPENSES (6,491) 2,085 OTHER (3,664) (3,069) NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES 23,153 (885) CASH FLOWS FROM INVESTING ACTIVITIES (11,709) (9,026) OTHER INVESTING ACTIVITIES (11,709) (9,026) OTHER INVESTING ACTIVITIES (120,974) (9,020) CASH FLOWS FROM FINANCING ACTIVITIES (120,974) (9,020) CASH FLOWS FROM FINANCING ACTIVITIES (11,096) (8,726) DIVIDENDS PAID (11,134) <td< th=""><th></th><th colspan="4">SIX MONTHS ENDED JUNE 30,</th></td<>		SIX MONTHS ENDED JUNE 30,					
CASH FLOWS FROM OPERATING ACTIVITIES NET EARNINGS \$ 48,161 \$ 19,594 ADJUSTMENTS TO RECONCILE NET EARNINGS TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES:		2021					
NET EARNINGS		(Unaudited)					
NET EARNINGS	CASH FLOWS FROM OPERATING ACTIVITIES						
ADJUSTMENTS TO RECONCILE NET EARNINGS TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES: DEPRECIATION AND AMORTIZATION 13,100 12,877 OTHER 4,127 9,666 CHANGE IN ASSETS AND LIABILITIES: ACCOUNTS RECEIVABLE (4,715) (38,623) INVENTORIES (46,682) 12,725 ACCOUNTS PAYABLE 16,097 (21,804) PREPAID EXPENSES AND OTHER CURRENT ASSETS 3,220 5,664 SUNDRY PAYABLES AND ACCRUED EXPENSES (6,491) 2,085 OTHER (3,664) (3,069) NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES 23,153 (885) CASH FLOWS FROM INVESTING ACTIVITIES ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES (119,267) CAPITAL EXPENDITURES (11,709) (9,026) OTHER INVESTING ACTIVITIES (120,974) (9,020) CASH FLOWS FROM FINANCING ACTIVITIES NET CASH USED IN INVESTING ACTIVITIES NET CHANGE IN DEBT 127,250 34,349 PURCHASE OF TREASURY STOCK (11,096) (8,726) DIVIDENDS PAID (11,134) (5,615) OTHER FINANCING ACTIVITIES (994 1,818) NET CASH PROVIDED BY FINANCING ACTIVITIES (994 1,818) NET CASH PROVIDED BY FINANCING ACTIVITIES (994 1,818) NET CASH PROVIDED BY FINANCING ACTIVITIES (79,655 12,138) CASH AND CASH EQUIVALENTS 7,965 12,138 CASH AND CASH EQUIVALENTS 7,965 12,138 CASH AND CASH EQUIVALENTS at beginning of Period 19,488 10,372		\$	48,161	\$	19,594		
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ACCOUNTS RECEIVABLE INVENTORIES (46,682) 12,725 ACCOUNTS PAYABLE 16,097 (21,804) PREPAID EXPENSES AND OTHER CURRENT ASSETS 3,220 5,664 SUNDRY PAYABLES AND ACCRUED EXPENSES (6,491) 2,085 OTHER (3,664) (3,069) NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES CASH FLOWS FROM INVESTING ACTIVITIES ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES (1109,267) CAPITAL EXPENDITURES (11,709) (9,026) OTHER INVESTING ACTIVITIES RET CASH USED IN INVESTING ACTIVITIES CASH FLOWS FROM FINANCING ACTIVITIES NET CASH USED IN INVESTING ACTIVITIES NET CHANGE IN DEBT 127,250 143,49 PURCHASE OF TREASURY STOCK (11,096) (8,726) DIVIDENDS PAID (11,134) (5,615) OTHER FINANCING ACTIVITIES (11,134) (5,615) OTHER FINANCING ACTIVITIES (11,134) EFFECT OF EXCHANGE RATE CHANGES ON CASH NET CASH PROVIDED BY FINANCING ACTIVITIES EFFECT OF EXCHANGE RATE CHANGES ON CASH NET INCREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS at beginning of Period 19,488 10,372			4,127		9,666		
INVENTORIES			(4.745)		(20, 622)		
ACCOUNTS PAYABLE PREPAID EXPENSES AND OTHER CURRENT ASSETS SUNDRY PAYABLES AND ACCRUED EXPENSES OTHER			• • •				
PREPAID EXPENSES AND OTHER CURRENT ASSETS SUNDRY PAYABLES AND ACCRUED EXPENSES (6,491) 2,085 OTHER (3,664) (3,069) 1,2085 (3,664) (3,069) NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES (23,153) (885) 23,153 (885) CASH FLOWS FROM INVESTING ACTIVITIES ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES (109,267) - CAPITAL EXPENDITURES (11,709) (9,026) (11,709) (9,026) OTHER INVESTING ACTIVITIES (2 6 6) 2 6 (120,974) (120,974) NET CASH USED IN INVESTING ACTIVITIES (120,974) (1,096) (8,726) DIVIDENDS PAID (11,134) (5,615) (11,134) (5,615) OTHER FINANCING ACTIVITIES (934 1,818) (11,134) (5,615) NET CASH PROVIDED BY FINANCING ACTIVITIES (105,714) (21,826) (105,714) (21,826) EFFECT OF EXCHANGE RATE CHANGES ON CASH (7,965) (12,138) 7,965 12,138 CASH AND CASH EQUIVALENTS (19,488) (19,372) 19,488 10,372			, , ,		•		
SUNDRY PAYABLES AND ACCRUED EXPENSES (6,491) (3,664) (3,069) NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES (23,153) (885)							
CASH FLOWS FROM INVESTING ACTIVITIES 23,153 (885) ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES (109,267) - CAPITAL EXPENDITURES (11,709) (9,026) OTHER INVESTING ACTIVITIES 2 6 NET CASH USED IN INVESTING ACTIVITIES (120,974) (9,020) CASH FLOWS FROM FINANCING ACTIVITIES 127,250 34,349 PURCHASE OF TREASURY STOCK (11,096) (8,726) DIVIDENDS PAID (11,134) (5,615) OTHER FINANCING ACTIVITIES 694 1,818 NET CASH PROVIDED BY FINANCING ACTIVITIES 105,714 21,826 EFFECT OF EXCHANGE RATE CHANGES ON CASH 72 217 NET INCREASE IN CASH AND CASH EQUIVALENTS 7,965 12,138 CASH AND CASH EQUIVALENTS at beginning of Period 19,488 10,372	SUNDRY PAYABLES AND ACCRUED EXPENSES						
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